# Goal Setting and Strategic Budgeting for FY 26

Summer Institute July 12, 2024









# Why Set Goals?



- □ Align the Committee with the Superintendent
- Align the Committee and Superintendent with the District
- Lets stakeholders know your District is functional

□ If you don't do it, someone else will!



# Where Do We Start?

Start With a Review of Your:

- □ Self Evaluation
- □ Superintendent's Evaluation
- □ Strategic/District Improvement Plan
- □ Mission/Vision/Core Values
- □ Portrait of a Graduate

| • |   | J |   |
|---|---|---|---|
|   | _ |   | - |
|   | = |   |   |
|   |   |   |   |
|   |   |   |   |





## What Do We Do With All That Data?



□ Meet as a Committee WITH your Superintendent

□ Align to the Superintendent Evaluation Cycle

□ Vote to Adopt the Goals

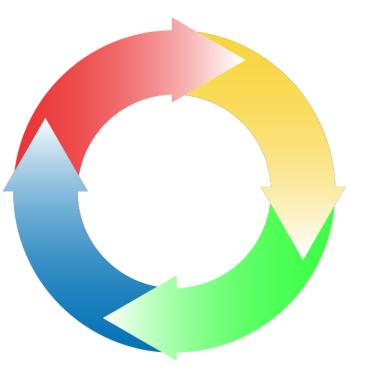
□ Set Operating Protocols

Create a Year Long Agenda

# **Ok, Now What?**

- □ Monitor
- □ Review
- □ Reset
- □ Repeat

□ Here are some examples:





| <b>Q</b> Search Agenda |
|------------------------|
| 1. Meeting Opening     |

A. Roll Call

< > 🖶

₽

#### Datall Agenda It

| B. Public Comments on the Agenda (approx. 7:05 pm)       |  |
|--|--|
| 2. Recognitions and Achievements                         |  |
| A. Recognition of MPY Poster Project Winners             |  |
| B. Student/Athlete/Employee of the Month<br>Recognitions |  |

C. Student Representative Report

#### 3. Consent Agenda

A. Review of the February 2024 Accounts Payable and Payroll Warrant reports

#### 4. Action Items

A. Minutes of the Working Session on the FY25 Budget of January 30, 2024.

B. Minutes of the Public Hearing on the FY25 Budget of February 6, 2024.

C. Minutes of Regular School Committee Meeting of February 6, 2024.

D. Approval of Items over \$50,000

E. Approval of Update to Admissions Policy 2024-2025 JF (added to agenda unanticipated 48 hours, 3/12/24 at 11:10 am)

#### 5. Principal's Report

A. Cluster Chair Presentation

B. SkillsUSA District Competition Kick Off

| Agenda Item Details |  |
|---------------------|--|
| Meeting             | Mar 12, 2024 - School Committee Meeting at 7:00 PM - (posted on 3/8/24 at 5:15 PM)         |
| Category            | Action Items   |
| Subject             | Minutes of the Working Session on the FY25 Budget of January 30, 2024.                     |
| Access              | Public   |
| Туре                | Action, Minutes  |
| Recommended Action  | Move to approve the minutes of the Working Sessioin on the FY25 Budget of January 30, 2024 |
| Minutes             | 🔯 View Minutes for Jan 30, 2024 - Working Session on the Budget 7:00PM (posted on 1.       |
| Goals               | 🚧 District Strategy Strategic Objective 3: Supporting Operational Effectiveness            |
|                     |  |

#### Public Content

Administrative Content

### Executive Content

#### Motion & Voting

Linking agenda items to Superintendent/Committee goals

### keeps everyone focused and makes evaluations easier.

☆ Move to approve the minutes of the Working Sessioin on the FY25 Budget of January 30, 2024

Motion by Karen Chapman - Townsend, second by Chris Prehl - Ayer.

Final Resolution: Motion Carries

Yea: Brian Fulmer - Shirley, Chris Prehl - Aver, Lawrence MacDonald - Chelmsford, Robert Flvnn - Groton, Samuel Poulten - Chelmsford, Sheldon Chapman - Townsend, Alicia Mallon - Westford, Karen Chapman - Townsend, Charlie Ellis - Littleton, Pat Wojtas - Chelmsford, Paula Baldassari - Pepperell

### □ Duty to Govern Established Policies and Oversee, Evaluate, and Monitor the Execution of Policies

By June 30th, 2024, the School Committee will conduct a review and update school committee policies that support the district plans to provide educational programming to be sure they are up-to-date and in compliance with state/ federal law and regulations. This goal will be measured by the changes made in identified policies and the clear communication of changes to the school community.

#### Action Steps:

- 1. The SC Policy Subcommittee shall continue to convene and review current policies and recommend adjustments/updates with appropriate central office staff.
- 2. Identify the policies that will be reviewed and adjusted
- 3. Publish final changes and communicate how the changes apply to the school community.

### School Committee Goals and Action Steps (cont.)

□ Committee Support of District Wide Efforts to Increase and Improve Communication By June 30th, 2024, the School Committee will have developed and implemented a proactive communication plan that celebrates the successes of the district and that regularly updates the public regarding the district's challenges as measured by agenda items, meeting minutes and increased attendance of all committee members at district events.

#### Action Steps:

- 1. Through the Superintendent, collaborate on, and create, a platform for information sharing by November 1, 2023.
- 2. Through the Superintendent, identify the events and activities which prompt School Committee presence during the school year.
- Individual members of the SC will consistently share updates and information on the subcommittees, advisory committees, and other relevant groups they are assigned to or involved with.



# SMART goals with clearly defined actions are more effective.



masc

| <u>(5.25.16)</u> | Agenda Item   |
|------------------|---|
| 11-Jan           | Inauguration and Swearing In of City of Melrose Officials   |
| 12-Jan           | 6:45 HS Students<br>7:00 Formal Election of SC Chair/Vice-Chair<br>School Committee Spotlight - Lincoln School<br>MS School Choice<br>Technology Plan<br>Minutes/Fld Trips/Maint/Personnel/Budget Summary/Warrants<br>BOY Subcommittee Statements<br>Special Education Staff<br>MHS Past (< 2 yrs.) Class Funds<br>Policy<br>Subcommittee Assignments and Liaison Positions<br>SC Norms<br>Liaison Reports<br>Action Item Progress Report             |
| 26-Jan           | 6:00 ES - Deployment of Security<br>7:00 SEEM Annual Report<br>Minutes/Warrants/Revolving Accts/Policy (2nd Rdg)<br>BOY EP&P Subcommittee statement<br>MHS - Tuition based Foreign Students<br>FY17 Budget Message<br>FY16 Mid-Year Budget Update<br>Rolling Agenda<br>Liaison Assignments<br>Proposed Revised Norms<br>Committee Calendar: Add EP&P Subcomm+Mar/Apr Budget Mtgs.<br>Liaison Reports  |
| 9-Feb            | 7:00 MVMMS School Choice<br>School Committee Spotlight - Roosevelt School<br>Minutes/Field Trips/Cafeteria/Personnel/Budget Summ/Warrants<br>School Business Official Position<br>OCR Compliance<br>Campus Kids Fees<br>Updated Budget Timeline<br>Committee Calendar: Add EP&P Meetings<br>Proposed Revised Norms<br>Liaison Reports<br>Action Item Progress Report including Glossary<br>ES: Discuss Strategy with Respect to Collective Bargaining |

ES: Minutes of 12/8 & 1/26 Meetings

| Time category | Action                                   |
|---------------|--|
| Alloc.        |  |
|               |  |
| 1.5 hrs Joint | As noted in program                      |
| 1E Chair      | Manadia a                                |
| 15 Chair      | Meeting                                  |
| 5 Supt        | As required in By-Laws                   |
| 10 Supt       | One school each month                    |
| 5 Supt        | Vote on Public Hearing                   |
| 5 Supt        | Report: rollout                          |
| 5 Consent     | Vote                                     |
| 15 Each       | Report: subcomm plans for the year       |
| 5 EPP         | Vote                                     |
| 5 FF          | Report: review of process                |
| 5 PP          | Vote: 1st reading                        |
| 5 Chair       | Announce subcomms/vote liaison positions |
| 30 Chair      | Facilitation by D. Presser (MASC)        |
| 5 Chair       | Report: member participation             |
| 10 Chair      | Report: progress, etc.                   |
|               |  |
| 55 Chair      | XXX                                      |
| 10 Supt       | Report                                   |
| 5 Consent     | Vote                                     |
| 5 EPP         | Report: EP&P subcomm's 2016 plans        |
| 15 EPP        | Report: (spkrs)                          |
| 30 FF         | Report: per Budget Timeline              |
| 5 FF          | Vote                                     |
| 5 Chair       | Report                                   |
| 5 Chair       | Report                                   |
| 10 Chair      | Vote                                     |
| 5 Chair       | Vote                                     |
| 5 Chair       | Report: member participation             |
| 15 Chair      | Public Llooving                          |
|               | Public Hearing                           |
| 10 Supt       | One school each month (spkrs)            |
| 5 Consent     | Vote                                     |
| 10 EPP        | Report: process and timeline             |
| 10 EPP        | Report: training, etc.                   |
| 15 FF         | Vote (spkr)                              |
| 10 FF         | Report: discussion dates/topics          |
| 5 Chair       | Vote                                     |
| 15 Chair      | Vote                                     |

Report: member participation

Report: progress, etc.

xx

Vote

Action\*\*\*

Category

5 Chair

5 Chair

10 Chair

5 Chair

Time

### Clearly defined actions on agendas help stakeholders know what is informational and what requires committee votes.



## **Translating Into Dollars and Cents**



Where is the District on implementation of your goals and plans?

What is needed in order to continue to move forward?

# **Making the Tough Choices**

When there needs to be a tradeoff, consider what is not in line with your goals.

□ What is most valued? What is valued less?

□ Be creditable and share real data.





# What Do We Know on FY26?

- Fifth year of implementation of the Student Opportunity Act
- Contractual obligations
- Projections of other cost centers





## What Don't We Know on FY26?

Inflation rate\* (can be calculated this fall)

□ Enrollment (October 1)

Local Contribution % (maybe – January 2025)

Municipal Revenue Growth Factor (January 2025)



\*be sure you've reviewed MassBudget's recent report on this!

## Budget Related Things to Include in Your Year Long Agenda:

### Your district's budget adoption timeline

- Relevant subcomittee meetings
- □ Town meetings
- Regional agreements
- **City/town election cycles**

## Preliminary budget presentation

Link to goals

masc

### Quarterly reports, approximately: September, January, April, June

### Fee and salary schedule approvals

#### SCHOOL COMMITTEE AGENDA ITEMS STRATEGIC PLAN – ACADEMIC EXELLENCE

### <u>August</u>

- District-Wide Goals, first reading
- K-12 School Improvement Plans
- Adoption of handbooks
- Appointment of Delegate and Alternate to MASC Annual Business Meeting
- Approval of Home School Proposals
- Release of Executive Session Minutes

### <u>September</u>

- Introduce new administrator staff
- Opening of Schools Report
- Review of Summer Programs
- Review of Summer Professional Development
- Student Services Update
- Adoption of District Goals
- Adoption of K-12 School Improvement Plans
- Approval of Home School Proposals

### <u>October</u>

- MASS Certificate(s) of Academic Excellence
- October 1 Enrollment Report
- Superintendent presents Professional Practice Goal
- Presentation of Curriculum & Instruction Priorities
- Presentation of Student Achievement Data

### <u>November</u>

- DanversCARES update
- Town of Danvers Budget Policy/Timeline
- Annual review of Safety policies

### <u>December</u>

- Student Services Update
- Educator Evaluation System/PARCC/DDMS
- Annual Evaluation of Superintendent
- Danvers High School Program of Studies, first reading
- Wellness update

## Massachusetts Association of School Committees MASC.org One McKinley Square Boston, MA 02109 617-523-8454

## Alicia (Curtin) Mallon MASC Field Director Northeast AMallon@MASC.org (978) 729-1117

Tracy O'Connell Novick MASC Field Director Central Mass TNovick@MASC.org (508)-579-5472